

**From:** Salzberg, Steven L.  
**To:** 'microsoft.atr(a)usdoj.gov'  
**Date:** 1/27/02 5:05pm  
**Subject:** Microsoft settlement

Dear Dept of Justice:

I think the proposed settlement with Microsoft is bad for the country, bad for the computing industry, and bad for business worldwide.

I have been watching Microsoft grow since its founding when I was a computer science Ph.D. student, and I can honestly say that I do not know of a single major innovation they have introduced. Their claim that they just want to be free to innovate is nonsense. Their strategy is to copy what works and then use their monopoly to destroy the competition. What we end up with is inferior products with no choice. It's really unfortunate. Breaking up the company is the obvious and best choice for solving the problem: the operating system needs to be sold by a completely separate unit. Only then might we have a hope of seeing some true competition.

I urge the DoJ to reject this settlement.

Steven Salzberg

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